



# JUVENILE JUSTICE OVERSIGHT COMMISSION FY2019-23 STRATEGIC PLAN

## STATUS UPDATE

## GOAL 1 FIVE-YEAR ROADMAP

| INITIATIVES / ACTIONS  | Year 0<br>(FY2017-18)                       | Year 1<br>(FY2018-19)   | Year 2<br>(FY2019-20)   | Year 3<br>(FY2020-21) | YEARS 4-5<br>(FY2021-23) | RESPONSIBLE<br>PARTY          |
|--|---|---|---|-----------------------|--------------------------|-------------------------------|
| <b>INITIATIVE 1.1 RISK ASSESSMENT TOOL: Determine when the risk and needs assessment tool is used.</b>   |   |   |   |                       |                          |                               |
| RISK ASSESSMENT TOOL: Add the risk assessment tools in Enterprise Supervision  | Completed                                   | Policy Rollout  | Implementation Counties Executing                               | Completed             | NA                       | State with NYSAP <sup>1</sup> |
| Risk assessment tool funding   | DCFS pays 100% of risk assessment tool cost | DCFS pays 50% of risk assessment tool cost / Counties pay 50% | Counties pay 100% of risk assessment tool cost                  | Completed             | NA                       | State Counties                |
| <b>INITIATIVE 1.2 REPORTING POLICY: Develop policy for reporting requirements from use of tool.</b>  | Planning Policy                             | Rollout Implementation Counties Executing (partial)           | Implementation Counties Executing (remaining) Quality Assurance | Completed             | NA                       | State with NYSAP              |
| <b>INITIATIVE 1.3 CASE PLANNING POLICY: Develop policy for decision-making for case planning for courts regarding the scoring of the tool.</b> | Planning Policy                             | Rollout Implementation Counties Executing (partial)           | Implementation Counties Executing (remaining) Quality Assurance | Completed             | NA                       | State with NYSAP              |

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<sup>1</sup> National Youth Screening and Assessment Partners

## GOAL 2 FIVE-YEAR ROADMAP

| ACTIONS  | Year 0<br>(FY2017-18) | Year 1<br>(FY2018-19)                                    | Year 2<br>(FY2019-20)       | Year 3<br>(FY2020-21) | YEARS 4-5<br>(FY2021-23)                       | RESPONSIBLE<br>PARTY |
|--|-----------------------|--|-----------------------------|-----------------------|--|----------------------|
| <b>INITIATIVE 2.1 EBP RESOURCE CENTER: Ensure the sustainability of the evidence-based practices resource “center.”</b>                |                       |  |                             |                       |  |                      |
| RESOURCE CENTER CREATION: Establish the EBP Resource Center.   | Planning Policy       | Rollout Implementation Counties Executing (use of EBPRC) | Completed                   | NA                    | NA   | JJOC                 |
| FUNDING: Secure sustainable funding of EBP Resource Center.  |                       | Planning   | Completed                   | NA                    | NA   | <a href="#">DCFS</a> |
| EBP SUBCOMMITTEE: Establish EBP Evaluation subcommittee of JJOC (if sustainable funding for EBPRC is not funded)                       |                       | Planning   | Completed                   | NA                    | NA   | <a href="#">JJOC</a> |
| <b>INITIATIVE 2.2 EBP CRITERIA: Establish criteria and process for identifying and evaluating evidence-based programs / practices.</b> |                       |  |                             |                       |  |                      |
| EBP DEFINITIONS: Develop EBP Definitions Matrix and process for evaluating practices   | Planning Policy       | Rollout  | Completed                   | NA                    | <a href="#">NA</a>                             | JJOC                 |
| EBP EVALUATION: Define the process for evaluating EBPs   |                       | Planning Policy  | Completed                   | NA                    | <a href="#">NA</a>                             | JJOC                 |
| COUNTIES EBP ASSESSMENT: Assess current practices to determine number of practices or programs that are evidence-based.                |                       | Rollout  | In progress                 | NA                    | <a href="#">Pending update from subgrantee</a> | <a href="#">JJOC</a> |
| STATES EBP ASSESSMENT: Assess current practices to determine number of practices or programs that are evidence-based.                  |                       | Rollout  | <a href="#">In progress</a> | NA                    |  | <a href="#">JJOC</a> |

| <b>INITIATIVE 2.3 EBP INVENTORY: Complete and maintain an inventory of existing evidence-based practices in Nevada.</b>  |  |  |   |                   |                                  |                      |
|--|--|--|---|-------------------|----------------------------------|----------------------|
| INVENTORY: Conduct an inventory of current practices and programs currently underway / in use by state, county and service providers   | Planning Implementation Counties Executing | Policy   | Completed   | NA                |                                  | <a href="#">NCJI</a> |
| EBP DATABASE: Develop and maintain a database that reflects ongoing changes to state, county and service provider EBP practices and programs.  |  | Rollout Implementation Counties Executing                        | <a href="#">In Progress NCJI is clearinghouse for EBP</a> | NA                |                                  | <a href="#">DCFS</a> |
| <b>AB 472:</b> DCFS and each department of juvenile services shall use the following percentages of money receive from the State as described in subsection 1 to develop, promote and coordinate evidence-based programs and practices |  |  | Completed   | 50%               | 75% (FY21-22)<br>100% thereafter | State                |
| <b>INITIATIVE 2.4 EBP PRACTICES: Strengthen or replace evidence-based practices to improve outcomes.</b>   |  |  |   |                   |                                  |                      |
| PROVIDERS POLICY: Conduct an audit and evidence-based practice improvement / replacement program, including corrective action.   |  | Planning Policy  | Incomplete  | Quality Assurance |                                  | State & Counties     |
| COUNTY POLICY: Conduct an audit and evidence based- practice improvement / replacement program, including corrective action.   |  | Planning Policy  | Incomplete  | Quality Assurance |                                  | State & Counties     |
| <b>INITIATIVE 2.5 COUNTY ENGAGEMENT: Inform and engage Counties of the intent and desired outcomes and resources outlined in AB 472.</b>   |  |  |   |                   |                                  |                      |
| COLLATERAL: Develop support and information collateral for Counties and service providers.   |  | Policy   | Completed   | NA                |                                  | State                |
| ROADSHOW: Conduct a County “roadshow” to inform County and service provider stakeholders of the intent of AB 472, value of EBPs, JJOC and AB 472’s timing expectations / requirements, and support and resources available.            |  | Rollout Implementation Counties Executing to Providers (partial) | Completed   | NA                |                                  | State                |
| ONGOING COMMUNICATION: Establish outbound, regular communications for updates and reminders to counties and service providers.   |  | Policy Implementation  | Completed   | NA                |                                  | State                |

## GOAL 3 FIVE-YEAR ROADMAP

| ACTIONS  | Year 0<br>(FY2017-18) | Year 1<br>(FY2018-19)   | Year 2<br>(FY2019-20)       | Year 3<br>(FY2020-21) | YEARS 4-5<br>(FY2021-23) | RESPONSIBLE<br>PARTY |
|--|-----------------------|---|-----------------------------|-----------------------|--------------------------|----------------------|
| <b>INITIATIVE 3.1 <u>ENTERPRISE SUPERVISION</u>:</b> Complete the implementation of <u>Enterprise Supervision</u> Phases I & II across all Counties. |                       |   |                             |                       |                          |                      |
| PH II PLAN: Develop Phase 2 Plan with <u>Enterprise Supervision</u> .  |                       | Planning<br>Policy<br>Rollout<br>Counties Executing                   | <a href="#">In Progress</a> | NA                    |                          | State                |
| DATA SHARING: Develop data sharing agreements between State and Counties.  |                       | Planning<br>Policy<br>Rollout<br>Implementation<br>Counties Executing | <a href="#">In Progress</a> | NA                    |                          | State<br>Counties    |
| <b>INITIATIVE 3.2 QA REVIEW: Conduct annual quality assurance reviews.</b>   |                       |   |                             |                       |                          |                      |
| QA TOOL: Conduct training and certification to the QA tool.  | Planning              | Policy<br>Rollout   | <a href="#">Completed</a>   | NA                    |                          | State                |
| FACILITY TRAINING: Train facility management and staff regarding performance measures in the tool.   |                       | Planning<br>Rollout   | <a href="#">Completed</a>   | NA                    |                          | State                |
| PbS: Determine / cross-walk PbS with QA tool for facilities.   | Planning              | Planning<br>Rollout   | <a href="#">Completed</a>   | NA                    |                          | State                |
| DETENTION CENTERS & COUNTIES: Expand the use of the tool to detention centers and Counties.  |                       | Planning  | Incomplete                  | Quality Assurance     |                          | State                |
| COMMUNITY PROVIDERS: Expand the use of the tool to community providers   |                       | Planning  | Incomplete                  | Quality Assurance     |                          | State &<br>Counties  |
| <b>INITIATIVE 3.3 PERFORMANCE REPORTING: Counties provide annual Performance Reporting based on approved performance measures.</b>                   |                       |   |                             |                       |                          |                      |
| PROCEDURE: Develop procedure for reporting by Counties.  | Policy                | Implementation<br>Counties & State<br>Executing (partial)             | Incomplete                  | NA                    |                          | State &<br>JJOC      |
| PERFORMANCE MEASURES: Determine performance measures with definitions.   | Planning<br>Policy    | Rollout<br>Implementation   | <a href="#">Completed</a>   | NA                    |                          | JJOC &<br>State      |

|  |   |          |   |                             |                        |                                    |
|--|---|----------|---|-----------------------------|------------------------|------------------------------------|
| REPORTS: Develop reports within <a href="#">Enterprise Supervision</a> .   |   | Planning | Policy Rollout Implementation   | Completed                   | NA                     | State                              |
| REPORTS ACCESS: Determine process for State to gain access to reports  |   |          | Planning Policy Rollout Implementation  | <a href="#">In Progress</a> | NA                     | State                              |
| POLICY: Determine Policy for JJOC to review and report to Governor and Legislature on required outcome measures by January 31 (County & Parole) and July 1 (DCFS)  |   | Planning | Policy Rollout Implementation Counties Executing (Manually) Quality Assurance | <a href="#">In Progress</a> | NA                     | <a href="#">State</a>              |
| <a href="#">AB 472: Reporting Schedule:</a>  |   |          |   |                             |                        |                                    |
| <a href="#">County &amp; Parole</a><br>By January 31, 2019<br>By January 31, 2020<br>By January 31, 2021<br>By January 31, 2022<br>By January 31, 2023   | <a href="#">DCFS</a><br>By July 1, 2019<br>By July 1, 2020<br>By July 1, 2021<br>By July 1, 2022<br>By July 1, 2023 |          |   |                             |                        |                                    |
| INITIATIVE 3.4 CROSS AGENCY COLLABORATION: Engage children's services providers, including child welfare, children’s mental health, community providers, schools, Division of Public and Behavioral Health, and Nevada Medicaid. |   |          |   |                             |                        |                                    |
| CONTACTS: Determine point of contact for various children services agencies.   |   |          | Planning  | Incomplete                  | Rollout Implementation | Quality Assurance State & Counties |
| STAKEHOLDER PROFILES: Determine strengths and needs for each stakeholder agency.   |   |          | Planning  | <a href="#">Incomplete</a>  | Rollout Implementation | Quality Assurance State & Counties |
| MOUS: Develop MOUs for collaboration and cooperation with each agency.   |   |          | Planning  | <a href="#">Incomplete</a>  | Rollout Implementation | Quality Assurance State            |
| <a href="#">Legislation Subcommittee: Create a subcommittee to review future bills.</a>  |   |          |   |                             |                        | <a href="#">JJOC</a>               |

## GOAL 4 FIVE-YEAR ROADMAP

| ACTIONS  | Year 0<br>(FY2017-18)  | Year 1<br>(FY2018-19) | Year 2<br>(FY2019-20)                   | Year 3<br>(FY2020-21)                                  | YEARS 4-5<br>(FY2021-23) | RESPONSIBLE PARTY    |
|--|--|-----------------------|---|--|--------------------------|----------------------|
| <b>INITIATIVE 4.1 FAMILY ENGAGEMENT PLAN / POLICY / PROCEDURE: The DCFS and each department of juvenile services shall develop and implement a family engagement plan.</b>   |  |                       |   |  |                          |                      |
| FAMILY ENGAGEMENT SUBCOMMITTEE: Identify Family Engagement subcommittee.   |  | Planning              |   | Incomplete   | NA                       | JJOC                 |
| FAMILY ENGAGEMENT EBPS: Review & identify evidence-based standards for Family Engagement.  |  | Planning              |   | Incomplete   | NA                       | Subcommittee         |
| FAMILY ENGAGEMENT POLICY: Develop Policy for Family Engagement.  |  | Policy                | Rollout                                 | Completed at State Level; <u>County level-unknown.</u> | NA                       | Subcommittee & State |
| FAMILY ENGAGEMENT HANDBOOK: Develop a handbook for State and Counties on Family Engagement.  |  |                       | Implementation<br>Counties<br>Executing | Completed at State Level; <u>County level-unknown.</u> | NA                       | Subcommittee & State |
| <b>INITIATIVE 4.2 CASE PLANS / RE-ENTRY PLANS: The department of juvenile services shall develop a written individualized case plan for each child placed under the supervision of the juvenile court, under the informal supervision of a probation officer, or committed to a regional facility.</b> |  |                       |   |  |                          |                      |
| CASE PLAN SUBCOMMITTEE: Identify the Case Planning subcommittee.   |  | Planning              |   | Completed with NYSAP                                   | NA                       | JJOC                 |
| CASE PLAN REQUIREMENTS: Review AB 472 requirements for case planning.  |  | Planning              |   | Completed with NYSAP                                   | NA                       | Subcommittee         |
| CASE PLAN EBPS: Review National standards and evidence-based case planning standards.  |  | Planning              |   | Completed with NYSAP                                   | NA                       | Subcommittee         |
| CASE PLAN TOOLS: Ensure case planning tools are in <u>Enterprise Supervision</u>   | Implementation   | Quality Assurance     |   | Completed  | NA                       | State                |
| CASE PLAN REPORTS: Ensure case planning is tied to reports on the YLS and MAYSI-2.   | Implementation   | Quality Assurance     |   | Completed  | NA                       | State                |
| CASE PLAN HANDBOOK: Develop a Case Planning Handbook.  | Policy<br>Rollout<br>Implementation<br>Counties<br>Executing |                       |   | Incomplete   | NA                       | Subcommittee & State |

## Goal 1: System Collaboration/Data Sharing

| INITIATIVES / ACTIONS  | Year 1<br>(FY2024-25) | Year 2<br>(FY2025-26) | Year 3<br>(FY2026-27) | Year 4-5<br>(FY2027-29) | RESPONSIBLE<br>PARTY |
|--|-----------------------|-----------------------|-----------------------|-------------------------|----------------------|
| Establish data sharing agreements with key stakeholders within juvenile justice and other agencies as needed. (DCFS OOA)   | Planning              |                       |                       |                         |                      |
| Assess and conduct an evaluation of current data collection practices and identify inconsistencies across jurisdictions, ensuring the assessment aligns with LCB file number R024-20 | Planning              |                       |                       |                         |                      |
| Conduct a comprehensive review of data analysis methods and establish data collection standards that adhere to state and federal reporting requirements. (DCFS OOA)                  | Planning              |                       |                       |                         |                      |
| Implement data collection protocol and provide statewide training and technical assistance to stakeholders to ensure uniform data collection and analysis.                           | Planning              |                       |                       |                         |                      |
| Evaluate and refine data analysis methods to determine effectiveness of established data collection protocols.   | Planning              |                       |                       |                         |                      |
| Report outcomes and create a report on the system's impact and juvenile justice trends based on uniform data collection and data analysis methods.                                   | Planning              |                       |                       |                         |                      |



## Goal 2: Stakeholder Education

| INITIATIVES / ACTIONS  | Year 1<br>(FY2024-25) | Year 2<br>(FY2025-26) | Year 3<br>(FY2026-27) | Year 4-5<br>(FY2027-29) | RESPONSIBLE PARTY |
|--|-----------------------|-----------------------|-----------------------|-------------------------|-------------------|
| Identify all relevant stakeholders within the juvenile justice system, including courts, juvenile services, and other agencies within the state of Nevada. | Planning              |                       |                       |                         |                   |
| Develop and implement a training curriculum that educates stakeholders on confidentiality, data sharing, and best practices.                               | Planning              |                       |                       |                         |                   |
| Develop JJDPa compliance education for juvenile court judges and other court personnel. Offer regular trainings statewide to ensure compliance.            | Planning              |                       |                       |                         |                   |

## Goal 3: Obtaining Data from Courts and Jails

| INITIATIVES / ACTIONS  | Year 1<br>(FY2024-25) | Year 2<br>(FY2025-26) | Year 3<br>(FY2026-27) | Year 4-5<br>(FY2027-29) | RESPONSIBLE PARTY |
|--|-----------------------|-----------------------|-----------------------|-------------------------|-------------------|
| Identify essential data points needed from courts and jails that are essential to juvenile justice management. | Planning              |                       |                       |                         |                   |
| Create Data Sharing agreements with courts and jails that is managed by DCFS Office of Analytics               | Planning              |                       |                       |                         |                   |
| Pilot court/jail data-sharing system   | Planning              |                       |                       |                         |                   |
| Evaluate and improve data-sharing system   |                       |                       |                       |                         |                   |
| Report outcomes  | Planning              |                       |                       |                         |                   |